# **Financial Statements**

# JASPER TOWNSHIP Midland County, Michigan

March 31, 2004



Michigan Deptartment of Treasury
496 (2-04)

Auditing Procedures Report
Issued under P.A. 2 of 1968, as amended

Local Government Type	mended.		LOCAL AUDIT & FINAN	CE DIV
City Township	Village Other	JASPER TOWNSHIP		County
3/31/04	9/22/04	Date Accountant Report S 9/29/04	ubmitted to State:	
We have audited the finan	cial statements of this	local unit of government and soul		

in for

for	()   Z)	Z	estaça i Consum P.C.		Date 9/29/04	 L	
	ATIOT AV	/EN	UE Ci	у _ <b>МА</b>	State MI	ZIP 488	01
ROSLUI Street Addre	ND, PRES	t (Fire	GE AND COMPANY, PC		, , , , , , , , , , , , , , , , , , , ,		
	dit Reports						✓
			leral financial assistance programs (program audits)				✓
			and recommendations.	✓			
	enclosed			Enclose		Be arded	Not Required
Yes	<b>√</b> No		The local unit has not adopted an investment policy	as required by P.A. 196	of 1997 (MC	CL 129.9	5).
☐ Yes	✓ No		The local unit uses credit cards and has not add (MCL 129.241).				
Yes	√ No		The local unit has violated the Constitutional requirements pension benefits (normal costs) in the current year credits are more than the normal cost requirement,	r. If the plan is more that no contributions are due	an 100% fun (paid during	ded and the yea	f the overfunding r).
Yes	✓ No	6.	The local unit has violated the Constitutional and				
			and amonated [Moc 129.91], 61 P.A. 55 61 1982, as a	amended [MCL 38.1132	]).		
Yes	<b>√</b> No		requirements, or an order issued under the Emerger The local unit holds deposits/investments which of as amended [MCL 129 91] or P.A. 55 of 1000	ency Municipal Loan Act	•		
Yes	<b>√</b> No	4.	The local unit has violated the conditions of eith	ner an order issued un	der the Mur	nicipal F	inance Act or i
Yes	<b>√</b> No	3.	There are instances of non-compliance with the amended).	Uniform Accounting ar	ıd Budgeting	Act (P.	.A. 2 of 1968, a
Yes	✓ No		There are accumulated deficits in one or more of 275 of 1980).				
Yes	<b>√</b> No	1.	Certain component units/funds/agencies of the loc	al unit are excluded fror	n the financia	al staten	nents.
You mus	st check the	е ар	plicable box for each item below.				
We furti	her affirm t nts and rec	he fo	ollowing. "Yes" responses have been disclosed in th nendations	e financial statements, in	ncluding the	notes, or	r in the report of
			ublic accountants registered to practice in Michigan.				
1. We	have com	plied	d with the Bulletin for the Audits of Local Units of Go	vernment in Michigan as	revised.		
We affi	rm that:			gan by the Michigan De	partment of	reasury	
accorda Financi	ance with ial Stateme	the <i>nts</i> :	Statements of the Governmental Accounting Sta for Counties and Local Units of Government in Michigan	ndards Board (GASB)			

City ALMA	State	ZIP 48801	
	Date 9/29/04		
	'	ALMA MI	ALMA MI 48801

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#### Jasper Township Board Of Trustees March 31, 2004

Daniel Sagle

Jean Shauger

Carol Aldrich

Ted Roe

Robert Hall

Supervisor

Clerk

Treasurer

Trustee

Trustee



## INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees Jasper Township Midland County, Michigan

We have audited the accompanying general-purpose financial statements of Jasper Township, Midland County, Michigan, as of and for the year ended March 31, 2004, as listed in the table of contents. These general-purpose financial statements are the responsibility of Jasper Township management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of Jasper Township, as of March 31, 2004, and the results of its operations for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued a report dated September 22, 2004 on our consideration of Jasper Township's internal control over financial reporting and on our test of its compliance with certain provisions of laws, regulations, contracts, and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

Our audit was conducted for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The supplemental information listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general-purpose financial statements of Jasper Township, Midland County, Michigan. Such information has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, in our opinion, is fairly stated in all material respects in relation to the general purpose financial statements taken as a whole.

Roslund, Prestage & Company, P.C.

Certified Public Accountants

September 22, 2004

#### Jasper Township Combined Balance Sheet - All Fund Types And Account Groups March 31, 2004

<b>-</b>		Governmental Fund Types			
ASSETS	General	Special Revenue	General Fixed Assets	Total (Memorandum Only)	
Cash And Investments Property Taxes Receivable General Fixed Assets  Total Assets	\$586,639 6,949 	\$19,592 3,839	\$99,485	\$606,231 10,788 99,485	
_	<u>\$593,588</u>	<u>\$23,431</u>	\$99,485	\$716,504	
LIABILITIES AND FUND BALANCE					
Liabilities Accounts Payable	\$1,948	-	_	\$1.049	
Total Liabilities	1,948	-	-	\$1,948 1,948	
Other Credits Investment In General Fixed Assets	-	-	\$99,485	99,485	
Fund Equity Fund Balance - Unreserved	591,640	\$23,431	<u>-</u> _	615,071	
Total Fund Equity	591,640	23,431	<u>-</u>	615,071	
Total Liabilities, Fund Equity And Other Credits	\$593,588	\$23,431	\$99,485	\$716,504	

#### Jasper Township Combined Statement Of Revenues, Expenditures, And Changes In Fund Balance -All Governmental Fund Types Year Ended March 31, 2004

	Govern Fund		
Revenues	General	Special Revenue	Total (Memorandum Only)
Taxes and Penalties	\$34,214	<b>\$22.000</b>	•
State Grants	84,369	\$22,809	\$57,023
Charges For Services	2,065	1 250	84,369
Interest and Rentals	4,685	1,250	3,315
Other Revenues	2,152	-	4,685
Tatal	2,132	7	2,159
Total Revenues	127,485	24,066	151,551
<ul><li>Expenditures</li><li>Legislative</li></ul>			
General Government	14,932	-	14,932
Community and Economic Development	51,766	-	51,766
Public Safety	3,503	-	3,503
Public Works	-	42,591	42,591
Other	21,772	-	21,772
Capital Outlay	2,799	-	2,799
	2,811	-	2,811
Total Expenditures	97,583	42,591	
Evenes Of Bourses o		42,091	140,174
Excess Of Revenues Over (Under) Expenditures			
(Onder) Expenditures	29,902	(18,525)	44.077
Other Financing Sources (Uses)		(10,020)	11,377
Transfers In			
Transfers Out	-	21,000	21,000
	(21,000)	- 1,000	
Excess Of Revenues And Other			(21,000)
Sources Over (Under) Expenditures			
And Other Uses	8,902	2,475	11,377
Fund Balance - April 1, 2003	582,738	20,956	·
Fund Balance - March 31, 2004			603,694
- 310 Balance - Walch 31, 2004	<u>\$591,640</u>	\$23,431	\$615,071

#### Jasper Township Combined Statement Of Revenues, Expenditures, And Changes In Fund Balance -Budget And Actual - All Governmental Fund Types Year Ended March 31, 2004

_		General Fund		Spe	cial Revenue	E Fund
Revenues	Budget	Actual	Variance	Budget	Actual	Variance
Taxes And Penalties  State Grants	\$36,105 92,497	\$34,214 84,369	(\$1,891) (8,128)	\$20,500	\$22,809	\$2,309
Charges For Services Interest And Rentals Other Revenues	645 14,440	2,065 4,685	1,420 (9,755)	5,000	1,250	(3,750)
Total Revenues	255	2,152	1,897		7	
Expenditures	143,942	127,485	(16,457)	25,500	24,066	(1,434)
Legislative	19.046	44.000				
General Government Community and Economic Development	18,016 63,486	14,932 51,766	3,084 11,720	-	-	-
Public Safety Public Works	4,940	3,503 -	1,437 -	- 53,740	- 42,591	- 11,149
Other Capital Outlay	48,600 -	21,772 2,799	26,828 (2,799)	-	-	-
Total Expenditures	135,042	<u>2,811</u> 97,583	(2,811)		<u> </u>	<u> </u>
Excess Of Revenues Over			37,459	53,740	42,591	11,149
(Under) Expenditures	8,900	29,902	21,002	(28,240)	(18,525)	9,715
Other Financing Sources (Uses) Transfers In Transfers Out		-	-	_	21,000	21.000
•	<u>-</u>	(21,000)	(21,000)	<del></del> -	<del></del> -	21,000
Excess Of Revenues And Other Sources Over (Under) Expenditures And Other Uses						
•	8,900	8,902	2	(28,240)	2,475	30,715
Fund Balance - April 1, 2003	582,738	582,738	<del>-</del>	20,956	20,956	
Fund Balance - March 31, 2004 =	\$591,638	\$591,640	\$2	(\$7,284)	\$23,431	\$30,715

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Reporting Entity**

Jasper Township was organized within Midland County and covers an area of approximately 36 square miles. The Township operates under an elected board of trustees (5 members) and provides services to its more than 1,000 residents in many areas including road maintenance and fire protection.

In accordance with generally accepted accounting principles and Governmental Accounting Standards Board (GASB) Statement No. 14 "The Financial Reporting Entity" these financial statements of Jasper Township contain all of the funds and account groups that are controlled by or dependent on the Township's executive or legislative branches. Control by or dependence on the Township was determined on the basis of appointment of governing authority, budget adoption, taxing authority, outstanding debt secured by revenues or general obligations of the Township, obligations of the Township to finance any deficits that may occur, receipts of significant subsidies from the Township, disposition of surplus funds, scope of public services, and whether the financial statements would be misleading if data were not included.

# Measurement Focus, Basis of Accounting and Basis of Presentation

The accounts of the Township are organized and operated on the basis of funds and account groups. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum numbers of funds are maintained consistent with legal and managerial requirements. Account groups are a reporting device to account for certain assets and liabilities of the governmental funds not recorded directly in those funds.

The Township has the following fund types:

## **GOVERNMENTAL FUNDS**

Governmental funds are used to account for the Township's general government activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period.

The Township considers all revenues available if they are collected within 60 days after year-end. Property tax revenue is recognized in accordance with the Michigan Committee on Governmental Accounting and Auditing Statement No. 3, "Revenue Recognition of Property Taxes".

Expenditures are recorded when the related fund liability is incurred except expenditures are not normally divided between years by the recording of prepaid expenses, and payments for inventoriable types of supplies are recorded as expenditures at the time of purchase.

Property taxes, interest, licenses, and special assessments are susceptible to accrual. Other receipts and taxes become measurable and available when cash is received by the Township and are recognized as revenue at that time.

Entitlement and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

Governmental funds of the Township include the following fund types:

General Fund - The general fund is the primary operating fund of the Township. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds - Special revenue funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) which are to be expended for specific purposes as directed by legal, regulatory, or administrative requirements. The Township has one special revenue fund, the Fire Fund.

#### FIDUCIARY FUNDS

Fiduciary funds account for assets held by the Township in a trustee capacity or as an agent on behalf of individuals, private organizations, other governments, or other funds. Fiduciary funds of the Township include the following fund types:

Agency Funds - Agency funds are custodial in nature (assets equals liabilities) and do not involve measurement of results of operations. The Township has one agency fund, the Current Tax Collection Fund.

# **Deposits and Investments**

The Township's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

#### Receivables

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "interfund receivables/payables." All other outstanding balances between funds are reported as "due to/from other funds."

All trade and property tax receivables are shown net of an allowance for uncollectibles.

#### **Fixed Assets**

Fixed assets used in the general operations of the Township are recorded as expenditures when purchased and are accounted for in the general fixed asset account group at cost or estimated historical cost if purchased or constructed. Donated fixed assets are recorded at their estimated fair value at the date of donation. No depreciation has been provided on general fixed assets. Infrastructure assets, including roads, bridges, sewers, drains, curbs, and gutters are not capitalized.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend the asset's lives are not included in the general fixed asset account group.

# Memorandum Only - Total Columns

Total columns on the general purpose financial statements are captioned "memorandum only" to indicate that they are presented only to facilitate financial analysis. Data in these columns does not present financial position, results of operations, or changes in financial position in conformity with generally accepted accounting principles. Neither is such data comparable to a consolidation. Interfund eliminations have not been made in the aggregation of this data.

#### **Combining Statements**

The Township has only one fiduciary fund, the Current Tax Collection Fund. Accordingly, no combining financial statements are necessary for that fund type.

The Township has only one special revenue fund, the Fire Fund. Accordingly, no combining financial statements are necessary for that fund type.

# **Budgets And Budgetary Accounting**

Budgets are adopted by the Township for the general fund and special revenue funds. The budget is adopted and prepared on the modified accrual basis of accounting. The budget is adopted at the function level. The budgeted revenues and expenditures for governmental fund types, as presented in this report, include any authorized amendments to the original budget as adopted.

#### **Property Taxes**

Taxes are levied each December 1<sup>st</sup> based on the state equalized valuation of the property located in the Township as of the preceding December 31<sup>st</sup>. The Township bills and collects its own property taxes. Collection of taxes and remittance of them to various entities are accounted for in the Township's agency fund. Township property tax revenues are recognized when levied to the extent that they result in current receivables. These taxes are due in September (summer) and February (winter) with a final collection date of February 28<sup>th</sup>. The County purchases any uncollected real property taxes returned delinquent.

The 2003 state taxable value for the Township amounted to \$ 25,052,354, which ad valorem taxes levied for Township operations consisted of 1.3657 mills or \$34,214 for general operations, and .9105 mills or \$22,809 for fire services.

#### **Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

# NOTE 2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

#### **Budgetary Information**

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds. All annual appropriations lapse at fiscal year end. P.A. 621 of 1978, section 18(1), as amended, provides that a local unit shall not incur expenditures in excess of the amount appropriated. In the body of the financial statements, the Township's actual expenditures and budgeted expenditures for the budgetary funds have been shown on a functional basis.

The approved budgets of the Township for these budgetary funds were adopted to the function level. During the year ended March 31, 2004, the Township incurred expenditures in excess of the amounts appropriated as shown on page 3 of this report.

# NOTE 3. DETAILED NOTES ON ALL FUNDS AND ACCOUNT GROUPS

#### **Deposits And Investments**

Michigan Compiled Laws, Section 129.91, authorizes the Township to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States in which the principal and interest is fully guaranteed by the United States, including securities issued or guaranteed by the Government National Mortgage Association; United States government or federal agency obligation repurchase agreements; bankers acceptance of United States banks; commercial paper rated by two standard rating agencies within the three highest classifications, which mature not more than 270 days after the date of purchase, and which involve no more than 50% of any one fund; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan.

Michigan law prohibits security in the form of collateral, surety bonds, or other forms for the deposit of public money. Attorney General's Opinion No. 6168 states that public funds may not be deposited in financial institutions located in states other than Michigan. The Township's deposits and investments are in accordance with statutory authority.

The bank balance, carrying amount, and market value of the Township's cash and cash equivalents are shown in the table below. Of the bank balance, \$400,000 was covered by federal depository insurance (FDIC) and \$210,044 was uninsured and uncollateralized. Deposits that exceed FDIC insurance coverage limits are held at local banks.

Type Checking Accounts	Bank Balance	Carrying Amounts	Market Value
Cortification Of Day	\$210,044	\$206,231	\$206,231
Certificates Of Deposits	400,000	400,000	400,000
Total	\$610,044	\$606,231	\$606,231

# **Summary Of Changes In General Fixed Assets**

Description Land & Improvements	Balance 4/1/03	Additions	Disposals	Balance 3/31/04
	\$11,524			\$11,524
Buildings	55,798			55,798
Equipment	29,352	\$2,811		32,163
Total	\$96,674	\$2,811		\$99,485

# **Building Inspection Department Fund**

Public Act 245 of 1999 was signed on December 28, 1999 and took immediate effect. This act amends the State Construction Code Act (Public Act 230 of 1972) and requires, among other things, the establishment of a special revenue fund to account for the revenues and expenditures associated with issuing building permits, examining plans and specifications, inspecting construction before issuing permits, and issuing certificates of use and occupancy.

The Township has not established this fund because the fee structure is not intended to recover the full cost and the Township has the ability to track the full cost and revenues of this activity without creating a separate fund.

#### Risk Management

The Township is exposed to various risks of loss related to torts; thefts of, damage to, and destruction of assets; errors and omissions; and natural disasters for which the Township carries commercial insurance.

Settled claims for the commercial insurance have not exceeded the amount of coverage in any of the past three years. There was no reduction in coverage obtained through commercial insurance during the past year.

#### **Fire Protection Services**

Jasper Township entered into an agreement with the City Of St. Louis and the Townships of Bethany and Pine River for the purpose of providing fire protection services to the residents of the City and Townships. The name of this organization is the Mid-Michigan Community Fire Control Board. Each member of this Board is responsible for their respective share of the total annual approved budget of the Fire Board. Each member's share of the cost is determined annually and is based on their pro rata share of fire runs over the previous four years. All administration and accounting is provided by the City of St. Louis. A separate audit of the Board is performed each year and available from the City of St. Louis.

#### Jasper Township General Fund Statement Of Expenditures Year Ended March 31, 2004

	0.1, 2001	
	Legislative	
	Township Board	
	Salaries And Wages	
	Professional Fees	\$2,413
	Insurances	1,228
	Supplies	4,376
	Education And Training	1,637
	Printing And Publishing	873
	Dues And Subscriptions	1,278
_	Refunds And Other	1,324
		1,803
	Total Legislative	
_		14,932_
	General Government	
	Supervisor	
-	Salaries And Wages	
	Education And Training	8,720
	Transportation	910
	Total Supervisor	4
		9,634
	Assessor	
_	Salaries And Wages	
	Land Division Expense	7,392
	Education	444
_	Supplies	
ř	Transportation	1,308
	Total Assessor	224
_		9,368
	Clerk	
	Salaries And Wages - Clerk	0.700
_	Salaries And Wages - Deputy Clerk	8,720
7	Education	988
	Supplies	1,844 48
_	Transportation	· ·
	Total Clerk	<u>388</u> 11,988
	Treasurer	
	Salaries And Wages - Treasurer	10,773
	Salaries And Wages - Deputy Treasurer Supplies	988
_	Transportation	496
	Education	246
	Printing And Publishing	1,107
_	Total Treasurer	787
-	Total Measurer	14,397

See Accompanying Notes To Financial Statements

#### Jasper Township General Fund

# Statement Of Expenditures (Continued) Year Ended March 31, 2004

	Board Of Review	
	Salaries And Wages	
	Miscellaneous	\$635
-	Total Board Of Review	120_
		755
	Building And Grounds	
	Repairs And Maintenance	
	Electricity	531
	Gas	819
	Telephone	1,200
	Cleaning	578
	Supplies	330
	Total Building And Grounds	204
	_	3,662
	Cemetery	
	Contracted Services	4.000
	Repairs And Maintenance	1,200
	Total Cemetery	<u></u>
	T + 10	1,962
	Total General Government	51,766
	Community and Face is n	31,700
	Community and Economic Development Zoning Board	
	· · · · · · · · · · · · · · · · · · ·	
	Salaries And Wages	2,600
5	Planning Commission	
	Planning Commission Salaries And Wages	
	Printing And Publishing	750
	Education	108
	Total Zoning Board	45
	rotal Zohing Board	903
_	Total Community and Economic Development	
	2000 John Leonomic Development	3,503
	Public Works	
_	Drains At Large	
	Contracted Services	
		663_

#### Jasper Township General Fund Statement Of Expenditures (Continued) Year Ended March 31, 2004

Waste Collection And Disposal Contracted Services	_ \$14,569
Highways, Streets And Bridges Contracted Services	
	6,540
Total Public Works	21,772
Other	
Payroll Taxes	0.700
	2,799
Capital Outlay	2,811
Total Expenditures	
. J.G. Experiances	\$97,583
	Contracted Services  Highways, Streets And Bridges Contracted Services  Total Public Works  Other

# Jasper Township Tax Collection Agency Fund Statement Of Changes In Assets And Liabilities Year Ended March 31, 2004

in the second se	ASSETS	Balance 4/1/2003	Increases	Decreases	Balance 3/31/2004
<b></b>	Cash	\$35,612	\$726,091	\$761,704	
-	Total Assets	\$35,612	\$726,091	<u>\$761,704</u>	
-	LIABILITIES				
	Due To General Fund Due To Fire Fund Due To County Due To Schools	\$35,612 - - -	\$40,227 18,970 370,193 296,638	\$75,839 18,970 370,193 296,638	- - -
<b>,</b>	Total Liabilities	\$35,612	\$726,028	\$761,640	_



#### REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To The Board Of Trustees Jasper Township Midland County, Michigan

We have audited the general-purpose financial statements of Jasper Township as of and for the year ended March 31, 2004, and have issued our report thereon dated September 22, 2004. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States.

#### Compliance

As part of obtaining reasonable assurance about whether Jasper Township's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered Jasper Township's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting.

Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses. However, we noted other matters involving the internal control over financial reporting, which we have reported to management of Jasper Township in a separate letter dated September 22, 2004.

This report is intended for the information of management and federal and state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record and its distribution is not limited.

Roslund, Prestage & Company, P.C.

Rulel Pustage: Corsury P.C.

Certified Public Accountants

September 22, 2004



#### **MANAGEMENT LETTER**

To The Board Of Trustees Jasper Township Midland County, Michigan

In planning and performing our audit of the financial statements for Jasper Township for the fiscal year ended March 31, 2004, we considered the internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

During our audit we became aware of matters that are opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions regarding those matters.

This letter does not affect our audit report dated September 22, 2004 on the financial statements of Jasper Township.

We will review the status of these comments during our next audit engagement. We have discussed these comments and suggestions with management, and will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations.

Sincerely,

ROSLUND, PRESTAGE AND COMPANY, P.C.

Roll , Bestage : Cornery, P.C.

Certified Public Accountants

September 22, 2004

#### Jasper Township

#### **COUNCIL OVERSIGHT**

The size of the Township's accounting and administrative staff precludes certain internal controls that would be preferred if the office staff were large enough to provide optimum segregation of duties. Therefore, we recommend that the members of the Board of Trustees maintain a level of involvement in the financial affairs of the organization to provide appropriate oversight and independent review functions.

#### FIRE FUND ACTIVITY

The Fire Fund activity is currently posted to the same general ledger system as the General Fund, resulting in the commingling of the activity for two separate and distinct services. We recommend that the Fire Fund activity and the General Fund activity be recorded in two separate funds.

#### **CERTIFICATES OF DEPOSIT**

The Certificates of Deposit were not included in the general ledger of the General Fund. We recommend that all assets (and liabilities) be included in the general ledger at all times.

#### **BUDGET**

The budget for the year ended March 31, 2004 did not include a budgeted expenditure for the transfer out of the General Fund to the Fire Fund. We recommend that future budgets include a line item for transfers out, as needed.

#### **BANK RECONCILIATIONS**

During our audit we found that although the general fund checking account balance was reconciled to the bank, it was not reconciled to the general ledger. Therefore, we recommend that management take the necessary steps to make sure that the general ledger balance and the reconciled checking account balance agree each month before processing the next month's activity. This step should also be confirmed during the independent review of the bank statements and reconciliations as recommend in previous management letters.

## **CERTIFICATES OF DEPOSIT**

During our review of the investments we found that all but one of the seven certificates of deposit contained an "automatic renewal" provision. The one certificate that did not contain this provision indicated a maturity date prior to March 31, 2004. Although the bank confirmed the existence of this certificate, we still recommend that the Township maintain a current, original copy of all certificates that do not have an automatic renewal provision.